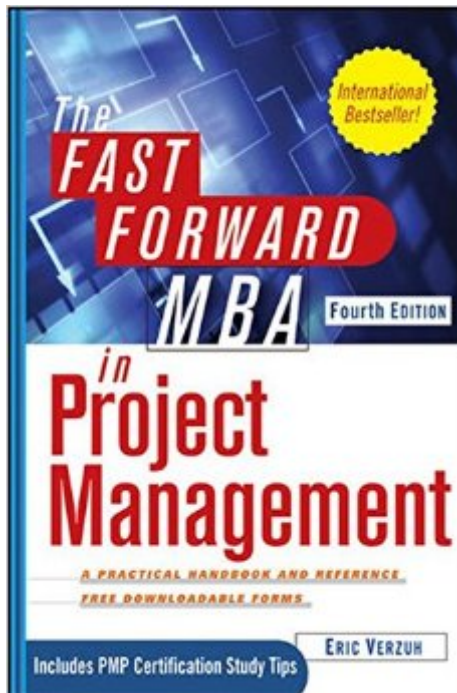


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# The Fast Forward MBA In Project Management



## Synopsis

An updated and revised edition of the bestselling guide to managing projects For any professional responsible for coordinating projects among different departments, across executive levels, or with technical complexity, The Fast Forward MBA in Project Management offers comprehensive instruction on how to deliver on time and on budget. Get the step-by-step advice you need to find the right sponsor, clarify objectives, and set realistic schedules and budget projections. This Fourth Edition of the 200,000-copy bestseller now covers critical new topics including: software and IT projects, agile techniques, and project selection. Perfect for beginners or experienced managers needing to bring their systems up to date, The Fast Forward MBA in Project Management allows readers to extract maximum information in minimum time. The most comprehensive introduction to project management, updated to reflect changes in the business environment over the past few years Full of downloadable forms and spreadsheets to help you implement the techniques in the book Offers updated advice on getting the most from Microsoft Project

## Book Information

Paperback: 544 pages

Publisher: Wiley; 4 edition (December 6, 2011)

Language: English

ISBN-10: 1118073770

ISBN-13: 978-1118073773

Product Dimensions: 6 x 1.5 x 9 inches

Shipping Weight: 1.2 pounds

Average Customer Review: 4.5 out of 5 starsÂ Â See all reviewsÂ (86 customer reviews)

Best Sellers Rank: #66,588 in Books (See Top 100 in Books) #69 inÂ Books > Business & Money > Management & Leadership > Project Management > Business #1012 inÂ Books > Business & Money > Management & Leadership > Management #1129 inÂ Books > Business & Money > Skills

## Customer Reviews

As a project management instructor at a state university and someone who has reviewed countless project management books, I only recommend this book if you are looking for an introduction to project management. Look, I have an MBA and in my opinion, the only `MBA' thing about this book is that it gives you a high-level understanding of a subject matter. Although I believe the best project managers have natural soft skills, having familiarity with terms and tools can save them countless

hours to get to the same result. This book provides some of the former but not nearly enough of the latter. As a result, if you're a PM looking for tools of the trade, look elsewhere (try *Project Management: A Systems Approach to Planning, Scheduling, and Controlling*). If you work with PMs or manage PMs, this is a decent book to give you a basic understanding of the trade. Lastly, if you are studying for a PM certification, this isn't going to help much (try *PMP Exam Prep, Seventh Edition: Rita's Course in a Book for Passing the PMP Exam*).

A decade ago, I heard Eric Verzuh speak at a PMI chapter meeting in Seattle and was immediately impressed by his ability to communicate clearly and simply to a broad audience. At that event, he was selling the first edition of this book. Perusing it, I noticed a series of related charts and tables in which Eric had coalesced a Planning Model that takes the project manager from the WBS, through estimating and network diagramming, scheduling, resource allocation and leveling, and finally budgeting. I bought the book on the spot and since then have advised many hundreds of project management students that if they can produce the artifacts in Eric's Planning Model, they are doing what they need to do. In the new fourth edition (December 2011), the Planning Model is summarized on pages 493 to 501. Each edition of the book brings new discussions of real-world projects and best practices. In the new fourth edition, Alan Shalloway contributes a discussion of agile software development and Terry Schmidt contributes a section on strategic project selection and planning. The book is comprehensive. It has excellent chapters on stakeholder management and team building. It addresses risk management and progress tracking, including the fundamentals of earned value analysis. And, for those of you who like templates, there are several sections of ready-to-use templates. The best thing: a very reasonable price for the value! This book is consistently a top-seller.

I am a technical professional writing about Eric Verzuh's book in program management. I read the third addition to his book early in my career and applied his principals to coordinating technical projects. When consulting this book later in my career, I realized that the material he presents is critical to success in any profession that requires the coordination of resources for projects or events. This book discusses a number of aspects critical to project success, including:

1. The principals of project management
2. Understanding the needs and requirements for different types of stakeholders
3. Critical documents needed for project success, and the reasons they are required
4. A methodology of assessing risks to the project
5. Breaking the projects into manageable tasks
6. Scheduling and estimation
7. Team building and leadership
8. Communication

I personally found his

material very helpful. If you have had little exposure to project management training materials, I am confident you will profit from this book.

This book has been a fantastic guide for me in my marketing career. It has helped me in developing project plans, and learning some great tools in new product planning and how to manage it.

Fantastic!

Reads better than the PMBOK. Hands down. Good book in that way. However, it's treatment of Risk and Probability leaves a lot to be desired. We have 4th edition. Not sure if it's been fixed in 5. While Example 1 on page 110 is good, Example 2 on page 111 is a disaster. It used the word "probability" to cover some simple arithmetic which involves percent. This is clearly wrong and a total misuse of the word "probability." It is not a "risk." It is a certainty. There is a 100% certainty that the new software will take 25% longer to complete. With the training there is a 100% certainty that it will take only 10% longer. Granted, it's a nice example of mitigating the certainty of having a problem, but it is not risk mitigation example. Please don't call it risk and don't misuse probability! It will confuse the students who are unfamiliar with probability and risk and will annoy those who are. Other than that, the book seems pretty clear on many topics. MLFranklin

As I took the train to my new PM job, this book proved a good overview and a nice introduction to the basic concepts of the job. The examples are solid and are easy to relate to. There are many downloadable examples of documents to use and some good tips on using software to help plan and develop projects. A good start and some very wise advice about risk management.

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